

Hole No. 1.				
1	1st Tee			Winter works project - to be costed
	1	Remove Tarmaced area at the front of the Medal Tee	Unightly and allows water to pool at front of the tee	
	2	Extend Medal Tee over present Tarmaced area and over existing path	Covers area previously tarmaced and removes pooling potential to the left of tee	
	3	Widen path to shop and use present Box Tee for waiting area, golf bag drop-off and trolley storage	Clears clutter from in front of Pro Shop	
2	Blue Tee (Short Course)			Already in place (May 2017)
	1	Use present Winter Tee for 1st tee		
3	Ditch			
	1	Remove front left hand corner of practice area at the ditch	Improve line of sight to the ditch from the Tee	Project - to be costed
	2	Line sides and base of ditch along entire length from the pond on 18th to top of the first . (See also Hole No. 18)	Improve the look of and create more of a feature	Project - to be costed
	3	Further work to be carried out to address the issue of pooling on rh side of fairway	Water still pooling despite ditch	Project - to be costed
4	LH Fairway Bunker			
	1	Fill in fairway bunker and landscape as appropriate.	No longer a hazard for the better golfers but is for those with a higher handicap.	To be scheduled in Bunker plan
	2	Position and build a new fairway bunker on left at approx. 230/240 yds. Fit Bunker Steps if needed.	Make bigger hitters think off the 1st tee and use opportunity to hide gate from eyeline on tee.	To be scheduled in Bunker plan
	3	Move fairway cut to the left over original fairway bunker	Create more of a dogleg to the hole and steer golfers away from OOB and ditch/wet areas	Fairway has already started to be moved left (May 2017) but requires greater definition
5	Farmers Shed			
	1	Remove large gorse bush at RH side of fairway at road	Open up view to RH contours and rough across road. Helps to remove rabbit population.	Carried out Winter 2018
	2	Transplant gorse/broom further right at edge of OOB and practice area	Frame the hole better and future growth will hide shed eyesore from 1st Tee	Working party task
6	Road Fence			Consultation with Local Farmer required. Seek other alternatives. Temp repair of fences c/out Winter 2019/20
	1	Consult with farmer and council about removing fence from fairway sections of the 1st hole	Improve visual aspect of 1st hole and remove R&A ruling at this point	
	2	Create cross ditch along unfenced length of fairway	Prevent road traffic from crossing onto fairway from road	
7	RH Greenside bunker			To be scheduled in Bunker plan

1	Rebuild. Fit Bunker steps if needed.	Too penal	To be scheduled in Bunker plan
Bush and Gorse Management			
8	1	Manage gorse and bush growth at left side of fairway to the 1st green	Must be done to maximise visibility of road from 18th tees
	2	Remove gorse and bushes at rear of 1st green	Becoming overgrown and unsightly. Make the most of the natural terrain
	3	Remove large bush/ gorse patch between 1st and 18th fairway	Maximise visibility of green and clubhouse from the 18th tees. Wasteland bunker created Winter 2018.
Fairway Separation			
9	1	Create wasteland bunkering between 1st and 18th fairways	Create visual separation between fairways. Less maintenance req'd
1st Phase carried out Winter 2018/19. 2nd Waste area to be created			

Hole No. 2

Blue Tee (Short Course)			
1	1	Position on Ladies (Red) Tee box	Already in place (May 2017)
Path work			
2	1	Areas of path from 1st green to Red Tee Box to be repaired	Standard of all paths identified by members as an issue in 2016 Survey
Rough Management			
3	1	Manage rough to right of 2nd fairway	Continue with practice of using sheep in this area over winter.
Bush and Gorse Management			
4	1	Manage gorse and bush growth at left side of fairway along the ridge as far as the river	Regrowth to be managed/prevented
	2	Manage gorse and bush growth at right side of green. Thin out and stop encroachment.	Regrowth to be managed/prevented
Greenside Bunkers x 2			
5	1	Left Greenside Rebuild Fit Bunker steps if needed.	Too penal
	2	Right Greenside Rebuild Fit Bunker steps if needed.	Steps required?
Rebuilt Winter 2019/20			
Rebuilt Winter 2017/2018.			

Hole No. 3

Blue Tee (Short Course)			
1	1	Position on Club Golf Tee box	Already in place (May 2017)
Medal Tee			
2	1	Replace steps and create ramp up to Tee box	Ease of maintenance. At present mowers can not get on to Tee to enable cutting
Wetlands			
Steps removed and grass ramp in place Winter 2019/20			

3	1	Ascertain feasibility of joining pond and stream/wetland area forward of 3rd Tees	Create another water feature on the course.	Project - to be costed and viability
	2	River erosion at 3rd Box Tee to be arrested		Tyre wall created Autumn 2019. To be monitored
Bush and Gorse Management				
4	1	Remove Gorse and bushes from the rear of Box Tee	Becoming overgrown and unsightly. Make the most of the natural terrain	Carried Out - January 2018
	2	Manage Gorse and bushes between 3rd Green and 4th Tees	Becoming overgrown and unsightly	Partial c/out Winter 2018/19
	3	Remove and manage Gorse and bushes at rear and left of 3rd green	Make the most of the view of the Dornoch Firth as you look out over the green	Carried Out - March 2018
	4	Remove and manage dead bushes hiding 3rd Blue Tee	Poor visibility of 3rd Blue Tee	Carried out Winter 2019/20
	5	Continue clearance of dune area left of fairway as far as green	Becoming overgrown and unsightly	Partial c/out Winter 2019/20
Greenside Bunker				
5	1	Bunker and approach to be reworked		Bunker rebuilt Winter 2019/20
	2	Bunker Steps to be refitted		New Steps fitted

<u>Hole No. 4</u>				
1	Blue Tee (Short Course)			Already in place (May 2017)
	1	Position on Club Golf Tee box		
2	Red Tee Box			Carried Out Winter 2019/20
	1	Reposition steps onto Teeing area	As per request (Winter Course Walk 2016)	
Bush and Gorse Management				
3	1	Manage Gorse and bushes around the Winter Tee box area	Encourage more light onto Tee and prevent encroachment.	Carried Out - March 2018
	2	Manage Gorse and bushes along upper ridge between 4th and 14th fairway.	Expose more of the natural features of the course.	Carried Out November 2018. Ongoing Greenkeepers task
	3	Manage Gorse and bushes along RH side of 4th fairway	Encourage risk and reward off 4th tee and speed up play	Carried out Spring 2017 (ongoing task)
	4	Maintain Heather patch between 4th and 14th fairway. Prevent bush encroachment	Natural feature and ideal separation between fairways	Ongoing task
	5	Remove and manage dead bushes at the rear of 4th tee	Unsightly	Work started Winter 2019/20
Fairway				

4	1	Reshape and refill humped area at 120yds from green on LH side of fairway. Create sand blown rough/bunker	Create feature and risk and reward	Greenkeepers task
Bunkering				
5	1	Rebuild L front bunker.	Too penal. Steps needed?	To be scheduled in Bunker Plan
	2	Rebuild R front bunker.	Too penal. Steps needed?	Rebuilt Winter 2017/2018.
	3	Create sand blowout hazard on LH Side fairway at 120yds (see 4.4.1)		Greenkeepers task

Hole No. 5				
1	Blue Tee (Short Course)			Already in place (May 2017)
	1	Position at front of 5th Tee		
2	Path			Carried out March 2018.
	1	Path to be made good after ditch installation	Unsightly	
3	Bunkering			Carried out December 2018.
	1	Rebuild Right Front bunker.	Due rebuild. Was scheduled in Winter 16/17 plan but not carried out due to other works taking place	
	2	Rebuild Left side bunker	Suffers from wind blown sand	To be scheduled in Bunker Plan
4	Bush and Gorse Management			Carried out December 2018.
	1	Manage Gorse and bushes along left and right edge	Prevent further encroachment and allow visibility of tee shots landing to left and right of greenside bunkers	
	2	Clear and manage bushes at rear of Tee box	Allow more winter light onto Tee	Carried out Winter 2019/20
5	Banking at rear of green			Winter works project
	1	Extend current banking beyond rear of 2nd RH side bunker as far as grassy mound	Create visual and physical barrier from the 5th hole. Use soil and turf from current 6th Medal tee.	

Hole No. 6				
1	Blue Tee (Short Course)			Carried Out Winter 2018
	1	Position at front of hump at start of Fairway	Limits carry and can be easily maintained. Won't be seen from rear tees	
	2	Create sand blown out feature at rear of Blue tee		Green keepers task
Teeing Ground (see Hole No.5.5.1)				

2	1	Extend current banking beyond rear of 2nd RH side bunker on 5th hole as far as grassy mound	Create visual and physical barrier from the 5th hole. Use soil and turf from current 6th Medal tee.	Winter works project
	2	Extend current Tee along width to newly constructed banking	Protects and hides golfers from 5th tee. Easier to maintain	
Bush Management				Working party task. Partly carried out in winter 2016/17. Continued in Autumn 2018. To be completed
3	1	Remove and manage all bushes to right and left of path leading from tee to fairway	Visually less imposing to shorter hitters. Gives line of sight to tee shots going out to the right	
	2	Remove and manage bushes along edge of strip along right edge of fairway as far up as R Side fairway bunker	Unightly dead gorse and bushes. Will allow for 2nd cut of rough to catch balls bouncing through first cut	
	3	Manage bushes and gorse at rear of Teeing ground	Beginning to encroach on Teeing ground	Working party task.
Bunkering				
4	1	Rebuild R front g/side bunker.	Steps needed?	Rebuilt Winter 2017/2018.
	2	Rebuild L front g/side bunker.	Too penal. Steps needed?	Rebuilt Winter 2019/20
Landscaping				Suggestions required as to how this can be best achieved
5	1	Use some form of screening to hide farm land at R side of green	Extremely unsightly part of the course	

Hole No. 7				
Landscaping (See also 6.5.1)				
1	1	Use some form of screening to hide farm land at rear and right of teeing area (see 6.5.1)	Extremely unsightly part of the course	Suggestions required as to how this can be best achieved
Blue Tee (Short Course)				
2	1	Position at front of Teeing ground		Already in place (May 2017)
Bunkering				
3	1	Fill in 1st Fairway bunker on LH Side	Rarely in play. Only catches poor shots from shorter hitters. Reduces bunker maintenance time.	Filled in Winter 2017/18.
	2	Front LH greenside bunker to be remodelled	Steps needed?	Rebuilt Winter 2017/2018.
	3	L H rear to be remodelled. Fit steps if needed	Reduce maintenance time, and bring more into play	To be scheduled in Bunker Plan
Bush Management				
4	1	Remove and manage all bushes to left of the 7th fairway and 8th medal tee box	Open up left side into the green but enhance the natural contours of the ground in this area	Bushes removed - some tidying up still req'd
Rough Management				

5	1	Carry out extended rough management to both sides of the fairway up to the 3rd LH fairway bunker and gorse and bushes on the right		On going Green keepers tasking
---	---	--	--	--------------------------------

Hole No. 8

Shelter				
1	1	Remove or rebuild shelter	Shelter to be replaced with new?	Old shelter removed Feb 2018
Blue Tee (Short Course)				
2	1	Position at front of fairway after rough	Limited carry (hole length - 90/100 yds)	Carried out Winter 2018/2019
Bush Management				
3	1	Extensive bush management required on all sides of the hole and in front of the teeing grounds	Enhance the natural contours of the ground and open up visibility of landing areas from all tees.	Bushes removed - burning c/out - landscaping req'd
Path Maintenance				
4	1	Areas of path from both Medal and Box tees to be repaired.	Standard of all paths identified by members as an issue in 2016 Survey	Winter Works tasks
	2	Pathway from 7th Green to 8th Box Tee to be cleared of overhanging bushes		Carried out Winter 2019/20. Ongoing task

Hole No. 9

Bush Management				
1	1	Manage and limit Gorse and bush growth in front of and at rear of teeing ground.	Maximise view of fairway and lessen visualisation of carry	Carried out in winter 2016/17
	2	Manage bush encroachment at Buggy path to left of green.		Working party tasks.
Blue Tee (Short Course)				
2	1	Position in rough after tree on LH side of fairway	Opens up hole and removes carry from main teeing ground.	New Blue Tee built Winter 2019/20 Still played from present tee until ready
Bunkering				
3	1	Bunker at rear of green to be rebuilt	Steps needed?	To be scheduled in bunker plan
	2	2nd R fairway bunker to be rebuilt		Turned into Waste Bunker Winter 2019/20
Hole layout				
4	1	Remove 2 x Birch trees on the dogleg	Making the hole a driveable Par 4 and therefore encouraging Risk and Reward aspect of hole. This proposal was rejected at the 2017 AGM.	No longer required. Voted against at 2017 AGM.
	2	Remove and manage bushes and Gorse up the RH side of fairway after dogleg		
	3	Remove a collar of bushes up LH side after dogleg		
	4	Re-align boundary fence down RH Side of hole as necessary		

Hole No. 10				
1	Bush and Gorse Management			
	1	Clear and manage bushes around Winter Tee	Allow more light onto Teeing area	Some clearing Carried out Winter 2018/2019
	2	Manage bush growth in front of all Teeing areas		Working party tasks.
	3	Clear and manage a strip of bushes and Gorse down the LH Side of the fairway up to the gap to the 5th green		Working party tasks.
	4	Look into possibility of opening up areas of gorse and bushes down RH Side of fairway.	Expose some of the natural terrain available	Carried out Winter 2018.
	5	Clear an area of bushes jutting out into the rough that hides the view of the bunkers from the left side of the fairway		Carried out Winter 2018/2020.
	6	Clear the bank at the rear of the green of bushes and gorse	Expose the bank up to Alps Tee	Carried out Winter 2018.
2	Blue Tee (Short Course)			
	1	Position on mound at rear RH Side of original 9th green.	Opens up hole and removes carry from main teeing ground.	New Tee built Winter 2019/20. Still played from present tee until ready
3	Bunkering			
	1	2nd LH greenside bunker rebuild		To be scheduled in bunker plan
	2	Bunker Steps req'd at g/side, f l/side, r l/side, f r/side, rear r/side	Some steps done	Spring/Summer 2018

Hole No. 11				
1	Blue Tee (Short Course)			
	1	Position and build on fwd LH side at start of Fairway		In play May 2017
2	Bush and Gorse Management			
	1	Clear and manage all bushes and Gorse up to the fairway on LH side rough/carry	Visually lessen amount of carry required off tee	Partially carried out Winter 2019/2020
	2	Clear and manage all bushes and Gorse on LH side at approx. 100 yd point from Green	Expose natural contours	Working party tasks.
	3	Clear and manage Gorse and bushes at RH side clearing at 180yds, and bushes/gorse that prevent view of balls landing in the clearing	Expose natural contours and open up view to balls landing in the clearing	Carried out Winter 2018.
	4	Clear and manage bushes and gorse at right side of path behind Blue Tee	Line of sight from Winter Tee	Carried out Winter 2018.

3	Rough Management			Ongoing Greenkeepers task
	1	Clear and manage rough on Alps mounds	Penal for not being too far off line	
4	Bunker Maintenance			Rebuilt Winter 2017/2018.
	1	Alps bunker to be rebuilt	Steps not required	
5	Fencing			Project
	1	Fence surrounding triangular field in need of replacement (see also holes 12 & 13)		

Hole No. 12				
1	Blue Tee (Short Course)			Tee built in the Winter of 2017/18
	1	Position and build on fwd LH side at start of Fairway		
2	Bunker Maintenance			
	1	Large LH side fairway bunker to be decreased in size by at least 1/2		Carried out Winter 2018/2019
	2	New 2nd LH Side fairway bunker to be built 20/30yds fwd of existing		Carried out Winter 2018/2019
	3	Both LH greenside bunkers to be rebuilt		Carried out Winter 2018/2019
	6	2nd left G/side bunker to be filled in		Carried out Winter 2018/2019
	4	Create wasteland area at rear of 12th green		Carried out Winter 2018/2019
	7	1st Right F/way bunker to be rebuilt		Carried out Winter 2019/20
5	2nd R Fairway bunker	Steps required to be fitted		
3	Rough Management			Ongoing Greenkeeping task
	1	Cut down and manage rough down both sides of fairway		
4	Bush and Gorse Management			LH and rear Carried out Winter 2018, RH side tbco
	1	Clear and manage all bush and Gorse, LH side, RH side and behind green.	Expose all the natural contours on the hole and open up view of town, Firth and Distillery	
5	Fencing			
	1	Reposition OOB fence at LH side of green	Open up an area to the left of green.	Consultation with Local Farmer required
	2	Fence surrounding triangular field in need of replacement (see also holes 11 & 13)		Project

Hole No. 13				
1	Blue Tee (Short Course)			New position found Winter 2019/20
	1	Position fwd of Main Tee area	Ideal location to be sought and discussed	
	Bunker Maintenance			

2	1	Fill in 1st LH side fairway bunker	Reduce maintenance costs	Filled in Winter 2017/18.
	5	Spectacle Bunkers to be rebuilt		Rebuilt Winter 2019/20
	2	Build new bunker at 230/240yds off tee on RH side fairway/rough		
	3	Decrease size of LH Greenside bunker and create run in area	Steps?	
	4	Create wasteland bunker in hollow at front RH side of green		
Fencing				
3	2	Fence surrounding triangular field in need of replacement (see also holes 11 & 12)		Project
Rough Management				
4	1	Cut down and manage rough along both sides of fairway		Ongoing Greenkeeping task
Bush and Gorse Management				
5	1	Clear and manage all bush and Gorse up LH side from ridge as far as path	Expose all the natural contours on the hole	Working party tasks.

Hole No. 14				
1	Blue Tee (Short Course)			Tee built in the Winter of 2016/17.
	1	Build new Tee forward of the large mound on the RH side at the start of the fairway.	Removes the carry at this hole for those playing the short course.	
2	Bush and Gorse Management			Carried Out Winter 2018/19 Ongoing Greenkeepers task
	1	Clear and manage all bushes and Gorse immediately in front of Medal and Box Tees, and rear of 13th green	Maintain Line of Sight for golfers playing from the Teeing areas	
	2	Clear and manage all bushes and Gorse on the mound at the rear of the new Blue Tee area	Maintain Line of Sight for golfers playing from the Teeing areas	Work started March 2019. To be cleared and completed
	3	Clear and manage a 12M strip of Gorse and bushes down the RH side of the fairway/rough	Expose more of the natural features of the course, but has to be managed	Carried out Winter 2018.
	4	Manage Gorse and bushes along upper ridge between 14th and 4th fairway.	Expose more of the natural features of the course, but has to be managed	Carried out Winter 2018.
5	Thin out and remove only dead bushes and gorse down LH side of the fairway between the Heather and the 4th Winter Tee	Unightly	Working party task	

3	Bunker Maintenance			To be scheduled in bunker plan
	1	No immediate work required	Both bunkers recently rebuilt Steps needed?	
4	Steps and Paths			Path upgrade required
	1	Remove Sleepers from Path leading from Tee	Dangerous - Slip hazard	
<u>Hole No. 15</u>				
1	Blue Tee (Short Course)			Tee built in the Winter of 2017/18
	2	Build new Tee at beginning of fairway		
2	Steps and Paths			Greenkeepers task
	1	Remove steps onto Medal tee and replace with soil and turf over.	Not used and untidy	
	2	Golf Trolley park at rear of Box Tee to be rebuilt	Untidy and becoming unsightly	
	3	15th hole foot and buggy path to be upgraded to prevent further erosion and increased traffic	Standard of all paths identified by members as an issue in 2016 Survey	Greenkeepers task
3	Bush and Gorse Management			Carried Out. Requires management
	1	Remove all Gorse and bushes along the entire length of RH Side of rough adjacent to path after the large hole.		
	2	Remove dead gorse and bushes down LH side of rough		
	3	Remove all Gorse and bushes at RH rear of 15th Green		Part of 16th Winter Tee Project
4	Bunker Maintenance			Bunker filled in Winter 2019/20 To be landscaped
	1	Bunker requires rebuild		
5	Rough Management			Working Party task
	1	Manage all long grass in front of Ladies and Gents Tee boxes	Reveal natural contours of the ground and remove carry for all levels of golfer	
6	Red Tee Box			Greens Committee and Ladies Section Representatives
	2	Walk the ground to determine if there is a case for moving Red Tee Box	Increase tee height and shorten carry on to fairway . Direct all golfers away from small walkways around rear sides of 14th green	

<u>Hole No. 16</u>				
1	Blue Tee (Short Course)			In play since Spring 2017
	1	Position on Club Golf Tee box		
2	Bush and Gorse Management			Ongoing Working party task
	1	Selective clear bushes and gorse in front and at the sides of hole	Done to frame the hole	
	2	Clear and manage bushes and Gorse on bank at rear of green	Expose natural back drop and give visibility of green from 17th tee	Carried out Winter 2018

3	Winter Tee Project			Move winter traffic away from Main Tee box area and use main pathways to get to 16th green and 17th tee, thus avoiding steps down from tee.	Working party task
	1	Remove all Gorse and bushes at RH rear of 15th Green			Working party task
	2	Selective clear bushes and gorse in front and at the sides			Greenkeepers task
	3	Construct new Winter tee at RH side rear of 15th green			
4	Flood areas			Remove areas that pool after high tides	Greenkeepers task
	1	Backfill depressions			
5	Paths and walkways			Limit pooling and damage to buggy's To be assessed as suitable following incident	Greenkeepers task Carried out Winter 2019
	1	Buggy paths to be made good with gravel			
	2	Steps from 16th tee to be reset			
6	Bunker Maintenance			Steps needed?	To be scheduled in bunker plan
	1	No immediate work required			

Hole No. 17

1	Blue Tee (Short Course)			Allow for greater use	In play since Spring 2017
	1	Position on Winter Tee box			Winter 2017/18
	2	Extend Tee rearwards			
2	Paths and walkways			Limit pooling and damage to buggy's	Some Carried out Winter 2018/19
	1	Buggy paths to be made good with gravel			
3	Bunker Maintenance			Too penal steps needed? Steps needed?	To be scheduled in bunker plan Rebuilt Winter 2019/20
	1	RH Greenside front face to be lowered			
	2	LH Greenside bunker to be remodeled			
4	Bush and Gorse Management			Carried out Winter 2018 as part of working party. Ongoing task	
	1	Remove and manage bushes at LH Side just over river			
	2	Remove and manage bushes in Hazard over river on RH Side			
	3	Clear line of bushes on LH Side of main teeing area			
	4	Clear and manage bushes forward and to left of Winter tee			
5	Paths and Steps			Schedule into Step Replacement	
	1	Steps up to 17th Tee to be rebuilt/replaced			

Hole No. 18

1	Blue Tee (Short Course)			In play since Spring 2017

1	1	Position on Club Golf Tee		In play since Spring 2017
2	Bush and Gorse Management			Carried out Winter 2016 (ongoing task)
	1	Manage gorse and bush growth at left side of 18th Tees	Must be done to maximise visibility of road from 18th tees	
	2	Remove large bush/ gorse patch between 1st and 18th fairway	Maximise visibility of green and clubhouse from the 18th tees	Carried out Winter 2017/18. Replaced with Waste Bunker (see 18.5.1)
	3	Remove and manage dead and overgrown bushes at end of fairway	Expose natural contours of land	Working party task
3	Ditch			Project - to be costed
	1	Line sides and base of ditch along entire length from the pond on 18th to top of the first . (See also Hole No. 1)	Improve the look of and create more of a feature	
4	Bunker Maintenance			Schedule in to Bunker Maint. Plan
	1	No maintenance required at present	Steps required?	
5	Fairway Separation			1st Phase carried out
	1	Create wasteland bunkering	Create visual separation between fairways. Less maintenance	
6	Green			Greenkeepers Tasking. Started Winter 2020
	1	Monitor and rectify pooling at Rear corner of green	Check drainage. Possibly create run off channels.	
Paths and Steps				
7	1	Steps at Yellow Tee Box to be rebuilt/replaced		Steps Removed
	2	Steps at Red Tee Box to be built		Schedule into Step Replacement